

T-110.5121 Mobile Cloud Computing

Business in Cloud Computing

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History

- ***"The horse is here to stay, but the automobile is only a novelty - a fad"***, President of the Michigan Savings Bank, 1903
- ***"..we expected to get orders for five machines, we came home with orders for 18."***, Thomas Watson, Jr., April 28, 1953
- ***"There is no reason for any individual to have a personal computer in their home."***
Ken Olsen, President, Digital Equipment Corp., 1980

FIG. 2: CLOUD OPPORTUNITY

		Technology	Economic	Business Model
Mainframe		Centralized compute and storage Thin clients	Optimized for efficiency because of the high cost	High up-front costs for hardware and software
Client/Server		PCs and servers for distributed compute, storage, and so on	Optimized for agility because of the low cost	Perpetual license for OS and application software
Cloud		Large DCs, ability to scale, commodity hardware, devices	Efficiency and agility an order of magnitude better	Ability to pay as you go, and only for what you use

Source: Microsoft.

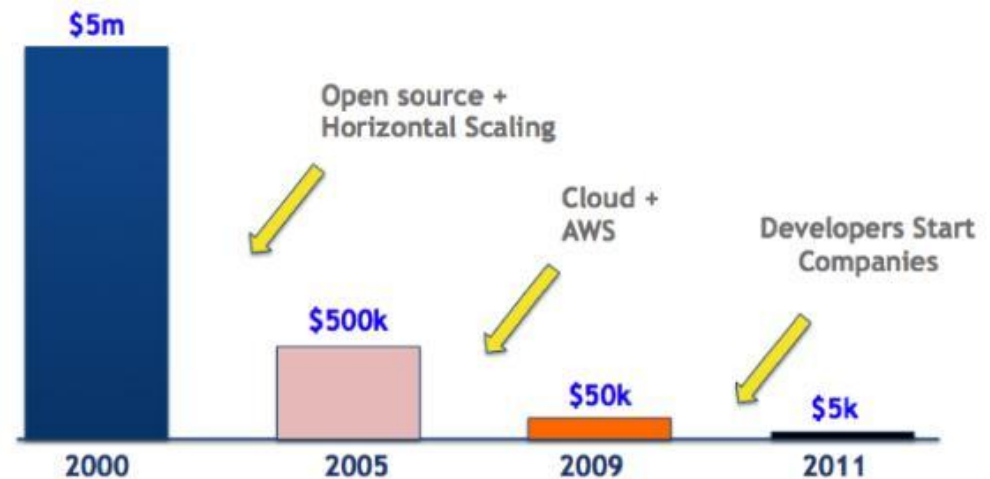
Sources: Joe Sherlock, The View Though The Windshield, available at: <http://www.joesherlock.com/nwsltr1.html> ;
Rolf Harms and Michael Yamartino: The Economics of the Cloud, Nov. 2010.

Some numbers

- **Global ICT business size**
 - 2008: \$ 383 B, 4% cloud
 - 2012: \$494 B, 9% cloud
- **Largest growth in storage**
- **SMEs have best opportunities to adapt**
- **Also small countries with good infrastructure**
- **Startup costs for SMEs dropped dramatically**

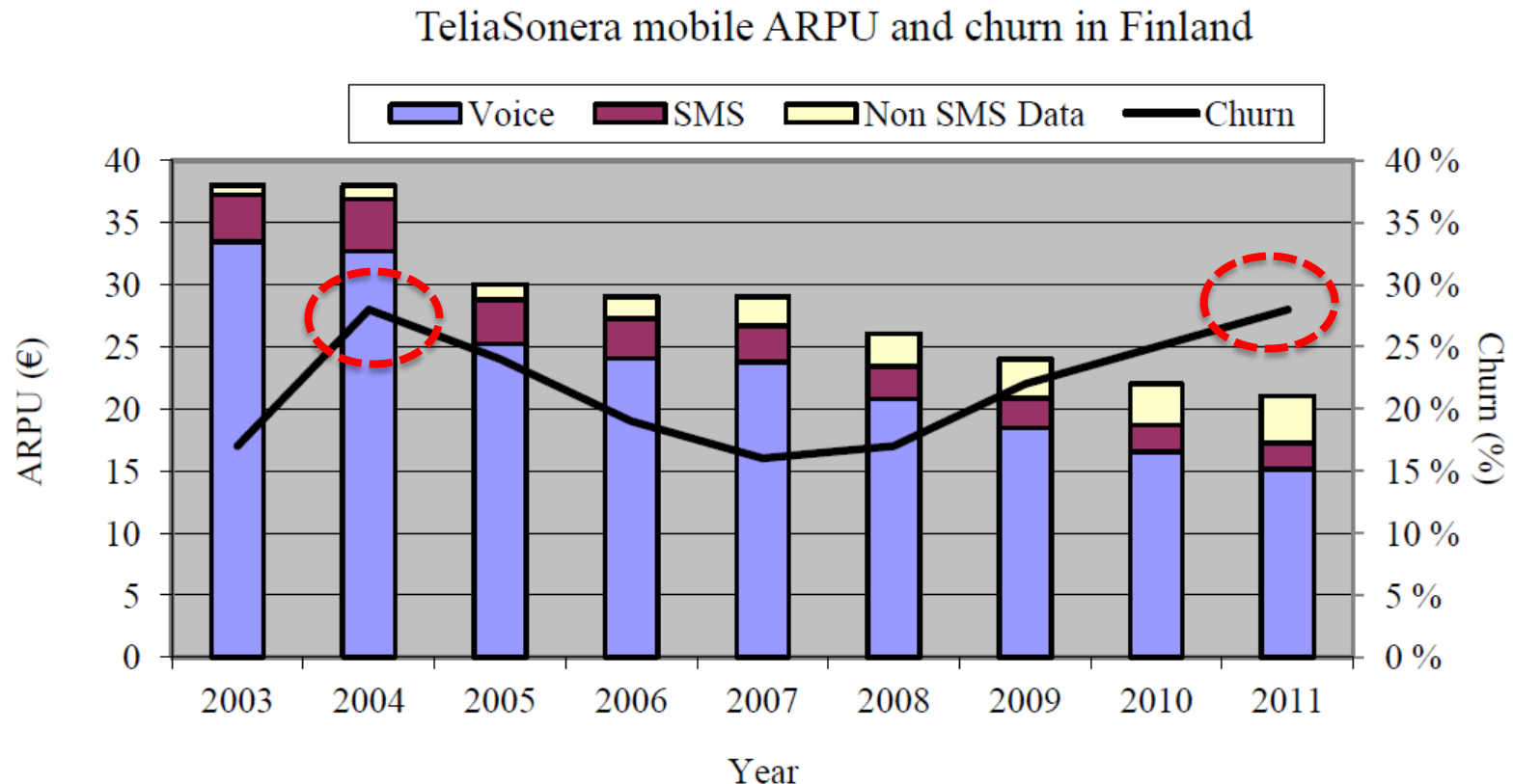
Source: F. Etro, The Economic Impact of Cloud Computing on Business Creation, Employment and Output in Europe, 2009

Costs to Launch an Internet Tech Startup

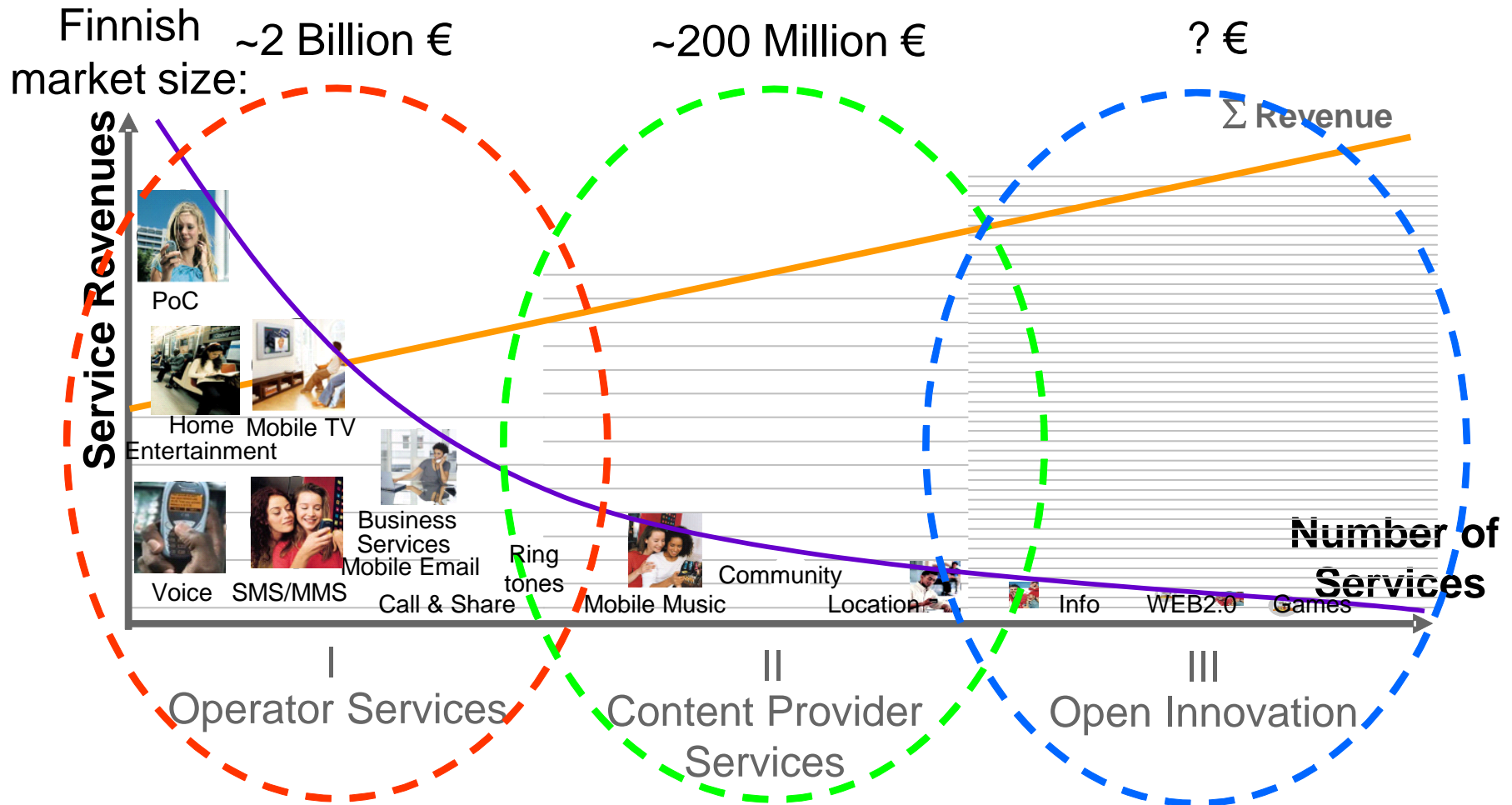


Source: M. Suster, It's Morning in Venture Capital, blog, May 23, 2012

Operators have challenges ahead: decreasing ARPU and increasing churn



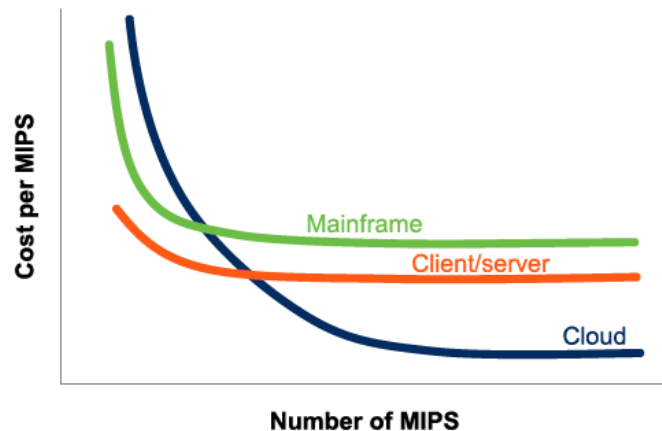
Long Tail and Mobile service segments



Economies of scale

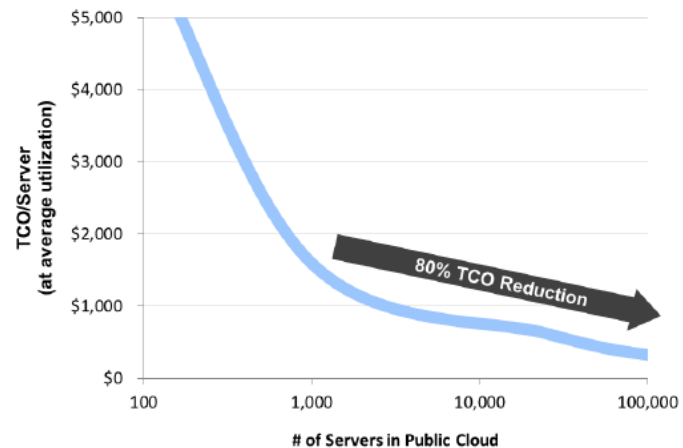
- Cheaper MIPS (5-7 times)
- Better utilization of computing resources (5-10% to 60-80%)
- Multi-tenancy: one instance can serve several customers
- Less admin people per server (from 1:100 up to 1:10 000)
- Worth 1\$ IT requires 8\$ admin costs

FIG. 4: ECONOMIES OF SCALE (ILLUSTRATIVE)



Source: Microsoft.

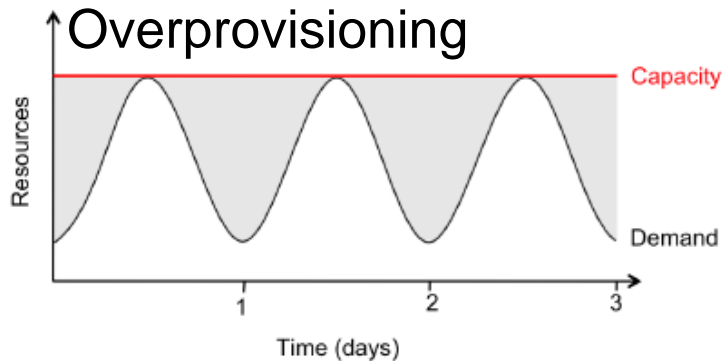
FIG. 15: ECONOMIES OF SCALE IN THE CLOUD



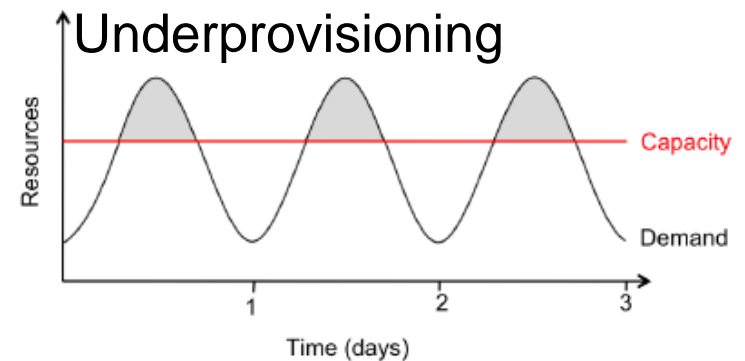
Source: Microsoft.

Source: Rolf Harms and Michael Yamartino: The Economics of the Cloud, Nov. 2010.

Elasticity – pay-as-you-go

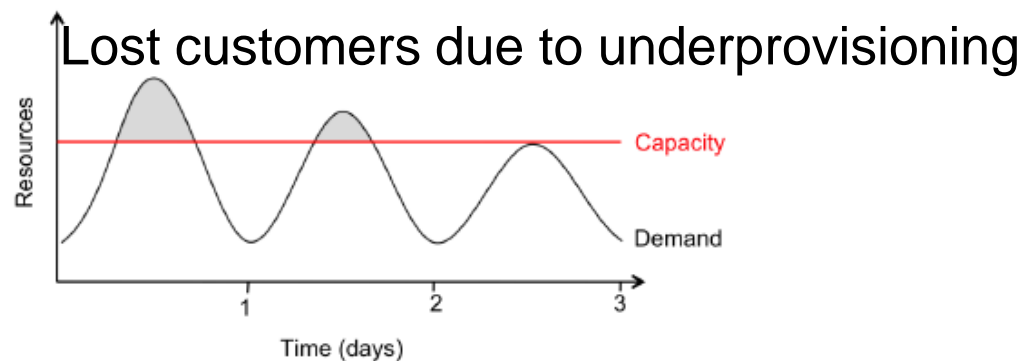


(a) Provisioning for peak load



(b) Underprovisioning 1

- **Avoid high upfront investment, avoid risk**
- **Adapt to changing business**
- **Buy or lease**
- **Amortizise value to investment period**



(c) Underprovisioning 2

Source: Ambrust et al, Above the Clouds: A Berkeley View of Cloud Computing, Feb 2009

Amortization

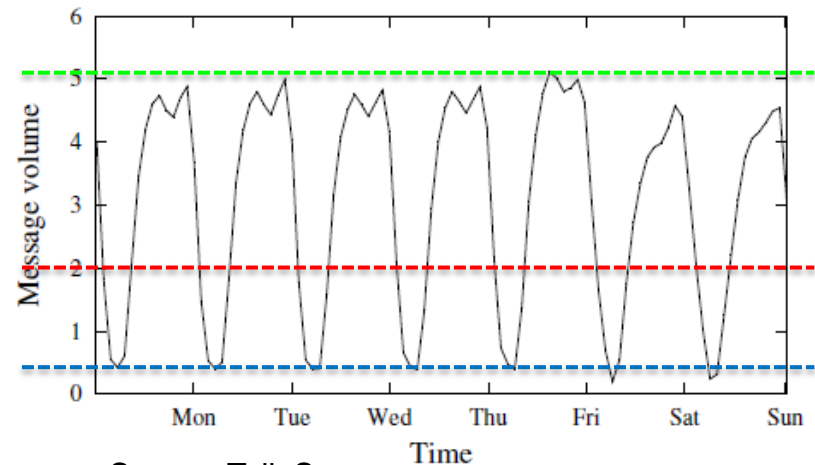
- **Hybrid cloud**
 - Public vs. Private
 - www.cloudonomics.com
- **Cost structure by Greenberg (2009):**
 - ~45% Servers CPU, memory, storage
 - ~25% Infrastructure
 - ~15% Power draw
 - ~15% Network Links
- **Staff? 1\$ IT : 8\$ Admin!**
- **Equated Monthly Installment**

$$A_m = E \frac{\frac{r}{12} (1 + \frac{r}{12})^m}{(1 + \frac{r}{12})^m - 1}$$

- **Net Present Value**

$$NPV = \sum_0^N \frac{P_T - C_T}{(1+r)^T} + \frac{S}{(1+r)^N} - E$$

Case SMSC



Source: TeliaSonera

E = basic investment
N, m = length of the investment
R = rate of interest
Pt = annual revenue
Ct = annual cost
S = residual value

Cost comparison

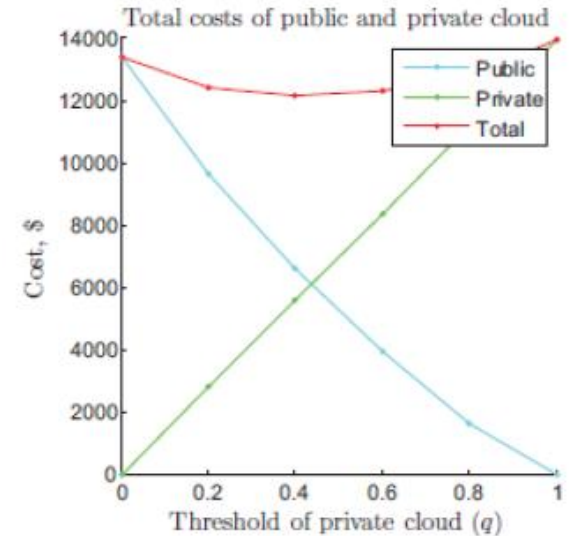
- **Public cloud**

- example Amazon Elastic Compute Cloud (EC2)
- Price per CPU hour and type, data transfer out, storage, additional services (monitoring, elastic IP, load balancing)
- Spot pricing also supported
- One Large instance (EU) = 245 \$/month
- Reserved 3 year Large instance = 101 \$/month

- **Private cloud**

- Case Aalto DCS private cloud
- 192 cores, investment 50 k€
- Monthly cost with 5% interest rate, 3 year amortization period

$$A_m = 50000 \frac{\frac{0.05}{12} (1 + \frac{0.05}{12})^{36}}{(1 + \frac{0.05}{12})^{36} - 1} = 1512\text{€} / \text{month}$$



Always available

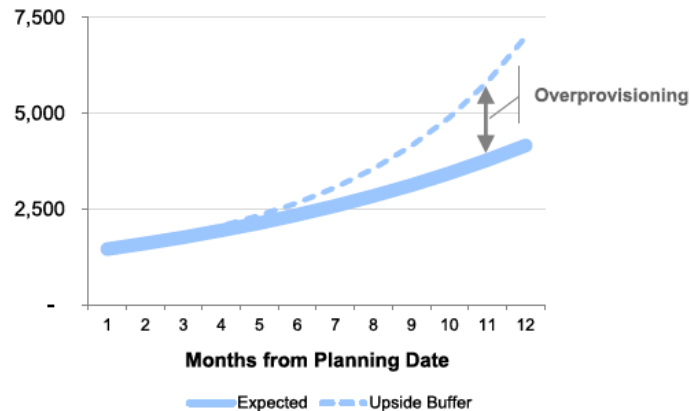
- **Anyone, anytime, anywhere**
- **High availability?**
- **Typical public cloud SLA promise**
 - 99.95% = max 4 h 23 min down time per year
- **Telecom**
 - 99.999% = 5 min
- **Availability Zone, fully (?) independent computing systems**
- **Using two Availability Zones**

$$P_P = 1 - P_F^2 = 1 - (1 - A)^2 = 99.9999\%$$

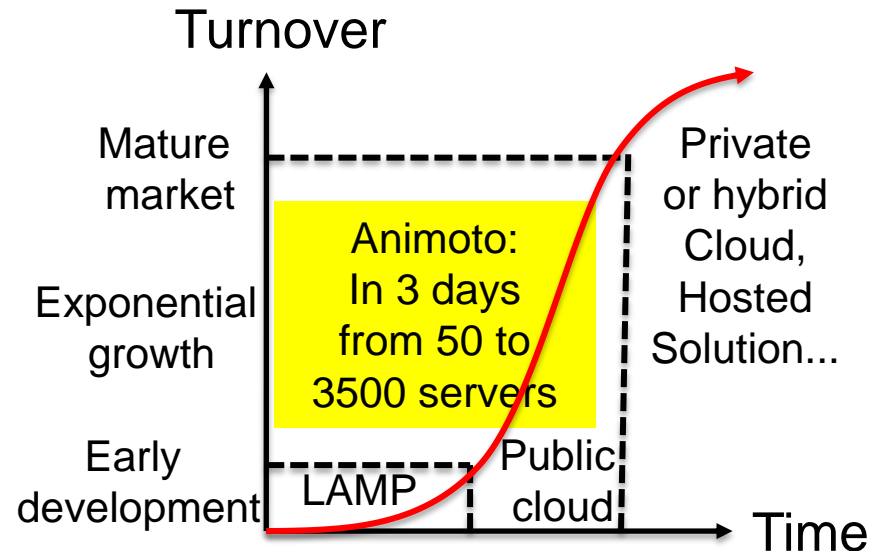
Resource planning

- Resources can be optimized to meet service needs
- Service integration time can be shortened, example Short Message Service Center setup from 2 weeks to 4 minutes

FIG.10: UNCERTAIN GROWTH PATTERNS



Source: Microsoft.



Source: Rolf Harms and Michael Yamartino: The Economics of the Cloud, Nov. 2010.

Questions?

Contacts:

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